

WORKING DRAFT

22 August 1979


Memorandum for: Mr. Clarke
Subject: Draft to SRP

1. Attached for your consideration is a draft of a memorandum from you to the Panel, embodying our understanding of yesterday's conversation on an examination of the NIE-SNIE-IIM problem.

2. We would find this version agreeable; equally so, your emendations.

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William Leonhart

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D-R-A-F-T

22 August 1979

Memorandum for: Senior Review Panel

Subject : Theory and Practice of NIEs, SNIEs, and IIMs

1. One of my earliest priorities is to undertake an examination of the major instruments of inter-agency intelligence assessments. Our recent review of production planning and programming has made it clear that our own practice is not uniform and that different members of the Intelligence Community subscribe to conflicting concepts about the distinctions among NIEs, SNIEs, and IIMs.
2. This unsettled state of affairs is confusing, productive of unnecessary delays, and militates against the effective use and impact of these formats. I would like to request the Senior Review Panel to look into the matter, examine previous definitions, clarify the pros and cons of alternative practices, and forward to me its suggestions or advice on how the problem might be resolved.
3. You should feel free to develop the study as you think appropriate. What I would like, at this stage, is a broad and comprehensive new look at the problem, from an independent perspective, which could serve as a basis for the subsequent discussions and coordination I intend within NFAC and the Community.

Bruce C. Clarke, Jr.